

Genpact messaging playbook

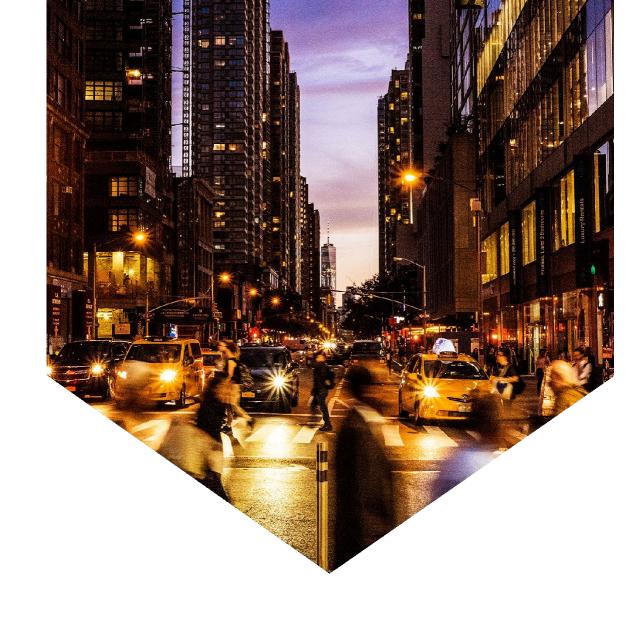
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Background and context

What is a messaging framework?

- A strategic document that outlines the core messages we want to communicate to our target audiences about who we are, what we do, and how we do it
- Gives teams across Genpact a common understanding of our core messages
- Drives consistency in our messaging internally and externally in our marketing and communications and in one-on-one interactions

Why now?

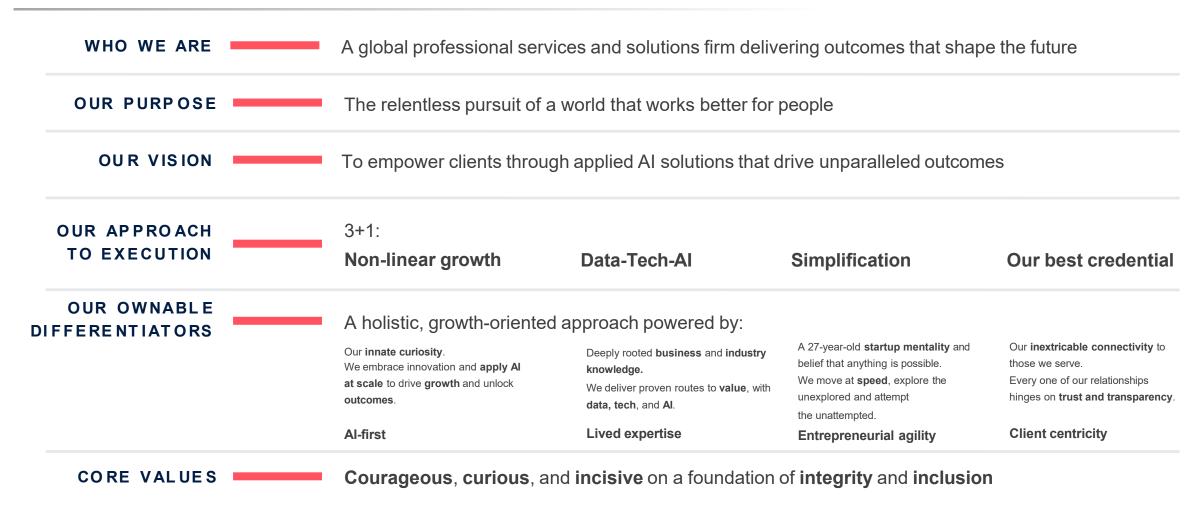
- Genpact is at an inflection point with a new leader, new vision, and an opportunity to make a deeper impact on the market with our three plus one approach
- The messaging framework is part of a wider set of activities to refresh our brand
- As our business evolves, the language we use in our communications must evolve with it

What's next?

- Digest our messaging framework and share it with your teams to refer to as they communicate with clients, partners, and employees
- Marketing will update and share the framework as our brand refresh progresses



Our master messaging framework



^{*}All components of the messaging framework have the potential to be refined by our company strategy and brand refresh



Our approach to execution: 3+1

1 Non-linear growth

What: Deepen partnerships for more Al-focused, growth-oriented solutions

How: Strengthen relationships with prioritized tech partners, advisors, and private equity firms

Outcome: Increase participation rates and inflows

2 Data-Tech-Al

What: Make data, tech, and Al-first principles part of every client conversation

How: Build holistic transformative solutions that can be productized

Outcome: Deliver greater client value and drive client loyalty

3 Simplification

What: Simplify our go-to-market structure

How: Shift to a new 12-unit leader organization design

Outcome: Cut response times to clients, enable more meaningful decisions, boost revenue growth



Our best credential

What: Establish Genpact as a beacon of Al-led transformation

How: Embed Al across all internal functions

Outcome: Show we walk the talk to increase efficiency and effectiveness, improve experiences, and inspire our clients



Our refreshed* boilerplate

*Previously distributed on April 2, 2024

Genpact (NYSE: G) is a global professional services and solutions firm delivering outcomes that shape the future. Our 125,000+ people across 30+ countries are driven by our innate curiosity, entrepreneurial agility, and desire to create lasting value for clients. Powered by our purpose – the relentless pursuit of a world that works better for people – we serve and transform leading enterprises, including the Fortune Global 500, with our deep business and industry knowledge, digital operations services, and expertise in data, technology, and AI.

Get to know us at genpact.com and on LinkedIn, X, YouTube, and Facebook.



Audience-specific talking points

Clients, partners, media, analysts, and advisors

Investors

All existing and potential talent



Talking points for clients, partners, media, analysts, and advisors

Using our messaging framework

- Consider tailoring 'who we are' to a client's industry/function or partner/analyst/advisor's area of interest, eg A global professional services and solutions firm delivering outcomes that shape the future of healthcare
- Never change the description when it is part of our boilerplate
- Demonstrate our vision and differentiators with relevant proof points, eg:
 - Al-first: Our <u>analyst rankings</u> and <u>awards for innovation</u>, DTAI <u>client</u> <u>stories</u>, and culture of learning through <u>DataBridge</u>
 - Our focus on being our best credential by embedding AI into how we run: eg partnership with Microsoft and leadership appointments
 - The <u>launch</u> of our Al Innovation Centers
 - Lived expertise: <u>Client stories</u>; <u>tech partnerships</u>; <u>analyst rankings</u>; and our thought leadership
 - Entrepreneurial agility: <u>client stories</u> eg speed to launch gen Al pilots at a <u>healthcare</u>, <u>financial services</u> and <u>media/entertainment</u> firms; <u>hackathons</u>
 - Client centricity: <u>commitment to client satisfaction</u>; our outcome-based contracts; client stories, eg, one-team mentality at <u>Asahi</u>, <u>Kone</u>, <u>AstraZeneca</u>
- Show how we live our <u>purpose</u> and <u>values</u>

Sharing our 3+1 story with clients, partner, media, analysts, and advisors

- For clients and partners, demonstrate how our 3+1 strategy helps them, for example:
 - Non-linear growth: Stronger relationships with <u>prioritized partners</u> enhance the relevance of our solutions
 - Data-Tech-AI: Our focus on <u>DTAI solutions</u> helps clients embed technology across their businesses and deliver value faster, improving satisfaction
 - Simplification: Improves how we engage with clients and partners
 - Our best credential: We lead by example with gen AI to improve how clients and partners experience working with us

Reminder: Only designated Genpact spokespeople and leaders can speak to the media, analysts, and advisors. If you receive any queries, please contact:

Media: Siya Belliappa Advisors: Ajay Kapoor

Analysts: Caitlin Evans

Talking points for investors

Using our messaging framework with investors

- Keep the language straightforward, direct, and tied to how we improve our business or deliver value to clients and shareholders
- Demonstrate our vision and differentiators with relevant proof points:
 - Al-first: Our <u>analyst rankings</u> and <u>awards for innovation</u>, DTAI <u>client</u> <u>stories</u>, and culture of learning through <u>DataBridge</u>
 - Our focus on being our best credential by embedding AI into how we run: eg partnership with Microsoft and leadership appointments
 - The <u>launch</u> of our <u>AI Innovation Centers</u>
 - Lived expertise: <u>Client stories</u>; <u>tech partnerships</u>; <u>analyst rankings</u>;
 and our thought leadership
 - Entrepreneurial agility: <u>client stories</u> eg speed to launch pilots at a <u>healthcare</u>, <u>financial services</u> and <u>media/entertainment</u> firms; <u>hackathons</u>
 - Client centricity: <u>commitment to client satisfaction</u>; our outcome-based contracts; client stories, eg, one-team mentality at Asahi and Kone
- Show how we live our purpose and values

Sharing our 3+1 story with investors

- Talk to our 3+1 story in the context of driving client and shareholder value, building revenues, and achieving our goals:
 - Non-linear growth: Focus on how our partnerships increase inflows
 - Data-Tech-AI: By helping clients adopt data, tech, and AI solutions, we increase client value and loyalty, which lead to revenue growth
 - Simplification: We're making it easier for clients to work with Genpact, enabling us to reduce response times and boost revenue
 - Our best credential: In addition to inspiring clients with our gen Al adoption, we're increasing our own effectiveness and cutting cost across the business

Reminder: Only designated Genpact spokespeople and leaders can speak to investors and sell-side research analysts. If you receive any queries, please contact <u>Tiffany Horvath</u>.



Talking points for all existing and potential talent

Using our messaging framework with existing and potential talent

- To make our messaging resonate with all talent, connect our differentiators with our values. For example:
 - Al-first: We are curious to the core. Thanks to our focus on continuous learning and upskilling, we apply Al at scale to drive growth, deliver unparalleled outcomes for clients, and build great careers for ourselves
 - Lived expertise: We are incisive with deep business and industry knowledge. We deliver excellence and value to clients by combining data, tech, and Al
 - Entrepreneurial agility: With our courageous startup mentality we believe anything is possible. We move at speed and inspire others to seize opportunities and explore the unexplored. The world's best talent join Genpact to shape the future with us
 - Client centricity: We are deeply connected to our clients and their customers. With integrity and inclusivity, our relationships are based on trust and transparency

Sharing our 3+1 story with existing and potential talent

- Tell people stories with employees and client testimonials to make our approach tangible and relatable
- Be clear on how we execute our vision and how our existing and prospective talent would be part of the story. For example:
 - Non-linear growth: Focus on growth at an accelerated pace.
 Highlight how our partnerships allow us to stay ahead of the curve and remain relevant to clients
 - Data-Tech-Al: Call out that we invest in upskilling our people on the latest technology to better understand opportunities and build transformative client solutions, enabling us to learn, grow, and succeed in this fast-evolving landscape
 - Simplification: Focus on the expectations of clear accountability and an ownership mindset at every level to drive meaningful impact.
 Spread awareness about our 12-unit structure to be more responsive and drive more value for the business
 - Our best credential: Focus on how we embrace Al and large-scale transformation across our work to improve the experience for employees and clients. Drive home the message that we walk the talk by embedding Al across our business



Messaging application*

Press releases Media opportunities/interviews *Illustrative, not exhaustive **Executive communications External** Investor/analyst/advisor communications communications Corporate boilerplate Genpact Wiki page Across 2024 corporate and All-employee townhalls marketing calendar of events Talent / employee SVP meetings Marketing Genpact.com communications **Genpact Now** Thought leadership **GSocial** Sales-enablement collateral Corporate emails Social media L&D/Genome Client/partner marketing In-office signage campaigns Client Hiring job descriptions/campaigns/job fairs interactions

- **RFPs**
- Client conversations

- Onboarding materials/orientation sessions
- Employee value proposition

Evolving our nomenclature

STOP	START	CONTINUE (emphasize)	REDUCE 🛰
Process reengineering	Business transformation	Data, tech, and Al	Process expertise
ВРО	Managed services	Business and industry domain expertise	
Results	Outcomes	Al-first principles	
Genpact services	Genpact solutions	Holistic growth-oriented solutions	
Cost take out	Value creation	Front-to-back transformation (or front-to-middle-to-back-office transformation)	
Transformation happens here	N/A		

Trank you!

