

Anna Julia Cooper School

ANNUAL REPORT 2023 - 2024

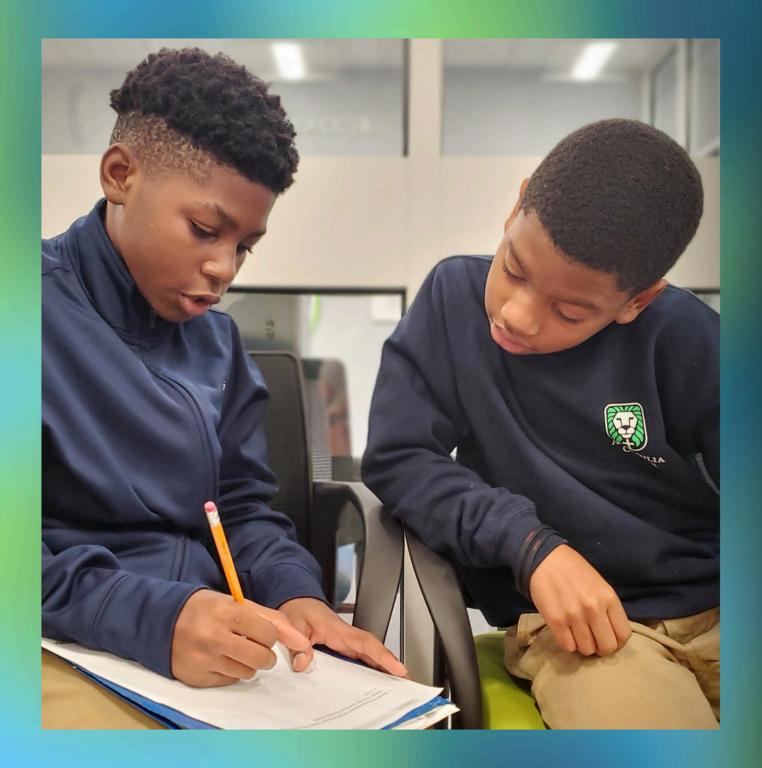


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A MESSAGE FROM OUR HEAD OF SCHOOL

Dear Friends of AJC,

The 2023-24 school year was another 'best year ever' at AJC. There isn't enough space to capture all of the highlights, however I would like to share one perspective on the year as a whole.

In April we applied for a grant that posed an intriguing question: How does AJC embody "permissionless learning?" It was a great question. The Grantor was looking to support schools that had the freedom to make decisions and innovate without having to get multi-level approvals and jump through unhelpful hoops.

At AJC, we have the freedom to shape learning in ways that work best for our students. If we decide to spend an entire day reading, we can — and we do (Read Hard Play Hard). If our 1st graders want to dedicate hours in the woods building forts, playing independently, and diving into a nature-based curriculum, they can — and they do. If we want to do four hours of standardized testing at the beginning and end of the school year instead of one or two weeks of testing, we can — and we do. And we can use that 'saved' time for more direct and fruitful instruction.

If we want 20 of our graduates to work (and get paid!) during our mandatory summer session, we can do it. If we want to have an open door policy and flood the building with able and caring volunteers to help us love, educate and uplift our students, we can do it. If we want to send students to summer camps, whether for three days or three weeks, we can — and we do. If we want to stay connected with as many of our graduates as possible, offering support, celebrating their successes, or grieving alongside them, we can do that too. If we want to have a four-week summer session for all our students because we believe it's good for them and, hey, they love being here, we can make it happen. No permission required.

And almost without exception, our supporters trust us with that same permissionless freedom to do what works. They see what we are doing and they — you — then make possible the permissionless learning we practice daily. It's hard to overstate how great such support is. Moreover, it inspires us to

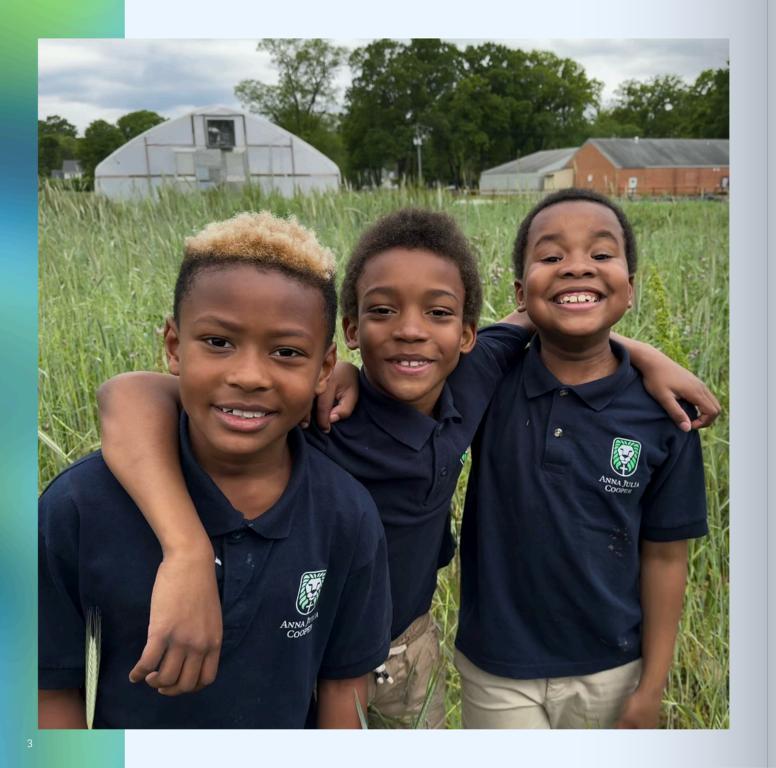
dig deep and strive to fulfill our mission with that permissionless energy and passion because your trust moves us to. On behalf of all the staff, students, graduates and volunteers at AJC, thank you for making that possible.

Sincerely,

M. Marina

Michael Maruca Head of School





AJC AT A GLANCE

185

K-8 STUDENTS ON FULL-TUITION SCHOLARSHIPS

135

HOURS OF WRAP-AROUND SERVICES WEEKLY

100%

OF AJC CLASS OF 2020 GRADUATED HIGH SCHOOL ON TIME IN 2024

301

TOTAL AJC GRADUATES

87%

OF 2024 GRADS ENROLL IN AREA INDEPENDENT SCHOOLS, MANY RECEIVING TUITION SUPPORT FROM AJC

100%

PARTICIPATION IN PARENT-STUDENT-TEACHER CONFERENCES

SUMMER PROGRAMS

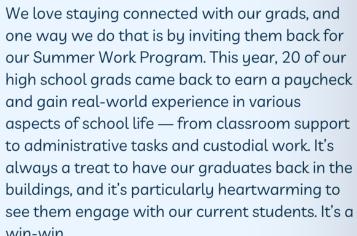
Come July, our halls were buzzing with the energy of our 4-week summer program—a must for all students, both new and returning. Students get a taste of the academics and activities to come in the upcoming school year, while also enjoying field trips and experiences unique to our summer program.

Each day kicks off with morning academics — think English and Math power sessions — then we share a nutritious lunch, followed by reading groups and some hands-on activities. Afternoons are all about trying new things — whether it's swimming, hiking,

dive into all sorts of enriching experiences.

win-win.









Many of our students eagerly joined Culture Encounters' "Eat. Talk. Write." program, where they explored new cuisines, connected with local restauranteurs with inspiring stories, and expressed their own experiences through writing. Meanwhile, our sixthgrade girls embraced the rhythm and beauty of Bharatanatyam, a classical Indian art form, by participating in weekly classes that blended music, dance, and storytelling.

For our most adventurous students, connecting with nature through sleepaway camps has become a cherished part of the AJC summer experience. This year, we sent over 30 students to camp, giving them the chance to unplug from their devices and rediscover themselves while building stronger connections with one another.

Our summer session lays the groundwork for a successful year of learning and growth. When students return in August, they hit the ground running.

COMMUNITY ENGAGEMENT

Our school building serves as more than just a place for our students; it's a vibrant hub for community engagement. Each initiative fosters stronger community connections and involvement between our students and neighbors.

On weekends, our gym becomes a welcoming space for local teens, providing a safe, supervised environment for shooting some hoops and hanging out. On any given Friday or Saturday, you can find anywhere from 30-50 people enjoying a pickup game of basketball and some pizza. The program has quickly become a community favorite.

The Gordon Wallace Day of Giving is a beloved tradition where our students roll up their sleeves and give back to the community. This year, they planted flowers for our neighbors and made an art project for residents in memory care at











Westminster Canterbury. Gordon Wallace, our founding board chair, served AJC with great devotion until his passing in 2021, and this day honors his inspiring legacy.

The Middle School cafeteria is available to our neighbors as a bright event space for socializing and celebrations. We have been delighted to see it in use for birthday parties and baby showers many weekends throughout the year.

Every year, we throw our Spring Bash, and it's always a blast! There's awesome food, fun activities, bounce houses, and even a dunk tank. The highlight? Watching the students line up to dunk Mr. Maruca—it's their absolute favorite part! It's a great chance for us to connect and have fun with our neighbors.

We're also proud to be a polling place, giving our community an easy, local spot to cast their votes. It means a lot to us to be a space where civic engagement is encouraged and celebrated.

PERMISSIONLESS LEARNING

What does permissionless learning mean? It means if a teacher dreams up a curriculum that's mostly outdoors, packed with adventure, exploration, and even tree climbing, we go for it. If we decide a "Read Hard, Play Hard" day is exactly what our students need for meaningful learning, we make it happen—no hoops to jump through.

Every K-5 student learns to swim. Why? Because they love it, and it's an essential life skill. We stayed open through the pandemic, even while other schools closed their doors for over a year. It was hard work, but our kids needed us.

Our four-week summer session? It's required because we know it's valuable for our students. And when students walk through our doors, they turn in their phones—because we know that too much screen time isn't healthy for them. We don't need permission to do what's best for our kids.

We also make sure parents are part of their child's education by requiring them to come to parent-teacher-student conferences. And if they need a ride, we'll pick them up. Same goes for our students—missing the bus doesn't mean they miss the whole day.

At AJC, permissionless learning lets us say "yes"—yes to new opportunities, yes to innovative ideas, and most importantly, yes to our students and families.













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VOLUNTEERS

Volunteers play a crucial role in our community of affection. They bring a sense of stability, support, and encouragement to our students. By offering their time and attention, they help students navigate academic challenges and personal issues.

The *Mystery Lunch Buddy Program* is a huge hit with both volunteers and students. Sharing a meal with a caring adult makes children feel valued and heard, fostering a positive and nurturing environment. Volunteers are matched with students and often remain paired for years, creating lasting relationships. Lunch buddies commit to visiting once a month, but the mystery lies in "when," adding excitement. These casual interactions build meaningful bonds over time.

"Volunteers are an important addition to our school because they form personal relationships with our students. The more you get to know these special kids, the more you believe in the mission of our school to love, educate, and uplift them."

- Emily Fritz, 2nd Grade Teacher



Volunteer roles like classroom aides, study hall helpers, and reading buddies provide a consistent presence on the academic front. When a student has a better understanding of the material, classroom behavior and engagement often improves. Oneon-one attention and the ability to ask questions in a small setting can make a world of difference. 7th grader, Imani, says "My volunteer never rushes me. He lets me try the problem my own way and then helps me if I need it. He is always kind and helps me a lot."

Our volunteers often share that through their experiences at AJC, they receive as much as they give. They love hearing about the students' lives and learning about their interests. This dynamic creates a mutually beneficial relationship, enriching the lives of both volunteers and the students.

"We may work on reading or math, but it's really all about loving the kids."

- Pam Sweeney, Volunteer







FINANCIALS

July 1st, 2023 - June 30th, 2024

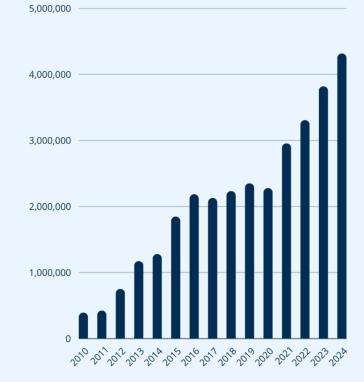
Revenue*

| DONOR TYPE | AMOUNT |
|------------------------|-------------|
| Individuals | \$2,060,579 |
| Foundations | \$989,896 |
| Corporations | \$114,697 |
| Churches/Civic Support | \$142,608 |
| Miscellaneous | \$219,016 |
| Other ** | \$792,050 |
| TOTAL | \$4,318,846 |

Expenses*

| CATEGORY | AMOUNT |
|----------------------|-------------|
| Program | \$3,224,015 |
| Graduate Support | \$266,062 |
| Management & General | \$507,530 |
| Fundraising | \$321,239 |
| TOTAL | \$4,318,846 |

Revenue Growth



^{*} These figures do not include capital expenses, capital campaign pledges or contributions, donated goods/services, or existing restricted endowment funds, all of which are included in our audit and may be found on our website, ajcschoolorg.

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^{**} Includes \$792,050 from operational reserves, which offset annual expense increases due to the expansion.

LIFE AND LEGACY OF ANNA JULIA COOPER

Born into slavery in 1858, Anna Julia Cooper dedicated her life to the fight for race and gender equality with unwavering determination. She lived a remarkable 105 years, from the last days of slavery to the heart of the Civil Rights movement. A brilliant educator, author, and prominent member of Washington D.C.'s African American community, she became the 4th African American woman to earn a doctoral degree when she received her PhD from the University of Paris-Sorbonne.





This year, her relentless pursuit of educational equality took center stage in Tempestuous Elements, an Arena Stage Power Play production that ran for several weeks in Washington, D.C. The play, which received rave reviews from critics, local news, and our own teachers and staff, shone a long-overdue spotlight on her remarkable life and legacy.

While Cooper's academic and civil achievements were groundbreaking, she once said her most significant accomplishment was "the building of a beautiful home at the Capital from my own earnings to be dedicated in the name of my slave mother to the education of colored working people." Her beloved home, where she lived for 40 years in the historic LeDroit Park neighborhood of D.C., is now honored as part of the African American Heritage Trail.

In tribute to our remarkable namesake, each year before graduation, Mr. Maruca and Principal Gilliam take our 8th grade students on a day trip to visit the Anna Julia Haywood Cooper Residence at 201 T Street. This pilgrimage allows our students to connect with her powerful legacy and to draw inspiration from her indelible impact on education and equality.

15 YEARS OF AJC

2009 - 2024

In our first 15 years, Anna Julia Cooper School has grown from a small, dedicated initiative into a thriving community and beacon of opportunity in Richmond's East End. This growth reflects our commitment to holistic education, with the addition of support services and enrichment programs that nurture students' academic, personal, and life skills—preparing them for success in high school and beyond. We remain steadfast in our mission to provide a tuition-free, high-quality education to students from limited financial resources, bridging opportunity gaps and supporting each child's academic, social, and personal growth. We look forward to loving, educating, and uplifting students for generations to come.

| THEN (2009) | | NOW (2024) |
|-----------------------------------|--------------------|-------------------|
| 25 | NUMBER OF STUDENTS | 105 |
| 25 | NOMBER OF STODENTS | 185 |
| 3 | TOTAL STAFF | 45 |
| 5 th & 6 th | GRADES SERVED | K-8 th |
| 2 ∞ 0 | GRADES SERVED | K - 0 |
| \$300,000 | OPERATING BUDGET | \$4.3 Million |

AJC THROUGH THE YEARS...



Anna Julia Cooper School opened with 25 students in a house on N. 22nd St.



Added a Graduate Support Program



Launched a \$16 million campaign for a new middle school/ gymnasium, multi-year operating support, and to start an endowment





Opened for summer school in July despite the significant challenges of Covid; Remained open for the 2020-2021 school year; Broke ground for a new middle school building and gymnasium



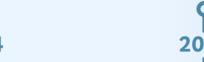
Expanded into K & 1st Grades to become a full K-8 school



Reached a milestone of 300 graduates

2009











2024

2011

Enrollment grew to 51 students in grades 6-8; Moved to a former daycare building on N. 29th Street, current site of Lower School



2016



2021

Moved into new Middle School building; added 2nd and 3rd grades



2023

Significantly expanded family engagement activities and wrap around support services



2023-2024 STAFF & BOARD



Leadership

MIKE MARUCA, Head of School YOLANDA GILLIAM, Principal MICHEAL CRANE, Lower School Principal LADESHA BATTEN, Director of Mental Health Services SUSAN BARSTOW, Director of Curriculum and Instruction LORIN JOHNSON, Director of Graduate Support LAURA MCGOWAN, Director of Development and Communications TANISHA MOYER, Lower School Administrator KATYE SNIPES, School Administrator LINTON WADE, Dean of Students and Athletics Director

Board of Directors

GUSSIE BANNARD, former Head, St. Catherine's School LAUREN BROWN, former Elementary Teacher, Collegiate School RAE COUSINS, Counsel, Brown-Greer, LLP MARY DESCH, former Director of Graduate Support, Anna Julia Cooper School BETSY FAUNTLEROY, AJC Board Secretary, Community Volunteer SYDNEY GOTTWALD, Community Volunteer SHELTON HORSLEY, Senior Client Portfolio Manager, Thompson, Siegel & Walmsley LLC

JILL HUNTER, AJC Board Chair, former Head of Lower School, Collegiate School

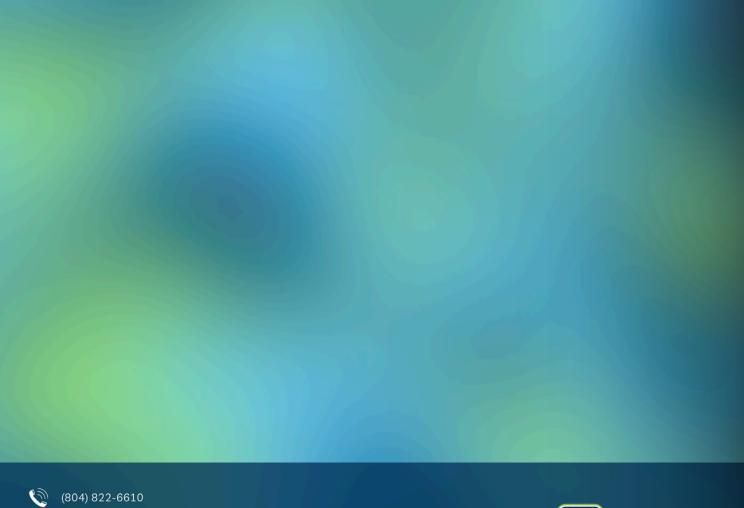
CHARLES KLEINDIENST, President, Nerds to Go MARK O'NEIL, Director, Carmax MALCOLM RANDOLPH, Senior Vice President, Colliers JULIE RAUTIO, Founding Partner, Capital Results WILLIAM "MO" SHUMATE, former President, M & R Constructors MEG WALKER, Community Volunteer MIKE WALKER, Consultant ELIZABETH WALLACE, Community Volunteer FLEET WALLACE, Managing Principal, McCann Realty Partners BRENT WINN, AJC Board Treasurer, Chief Financial Officer, Medalist Diversified REIT

Faculty & Staff

KATE ABBOTT, LS Social Worker INGRID ADDISON, Admissions JOE ALLRED, Middle School English KIARA AUSTIN, Middle School Kitchen **KELSEY BARNES, Outpatient Therapist** FLOYD BROWN, Maintenance Assistant ANTHONY BURLEY, Assistant Director Graduate Support BRIDGETTE CRADDOCK, Facilities Manager J'NIQUE CRADDOCK, Director of Food Services AMAYA DOSWELL, Lower School Title I Reading AARON EVERIC, Library & IT JENESSE EVERTSON, 1st Grade THEO FRANKEL, Lower School Classroom Aide EMILY FRITZ, 2nd Grade CHRISTY GORE, 5th Grade Language Arts TIM GRIMES, Kindergarten Classroom Aide PAULA HARPER, Bookkeeper ERIKA HOLMES. Violin Instructor MEREAL HUGHES, Middle School Science & English ELIZABETH JOHNSON, Middle School Academic Support TAMARA JOHNSON, 3rd Grade BRIAN KEIPER, Middle School Social Studies & History MICHELLE LIGHTFOOT, Music DANIEL MARTIN, Middle School Math STEVE MCNAMEE, 5th Grade MYRTLE MINES, Middle School Math & Science SHANNON MOISE, MS Social Worker KRISSI MORLEY, Grants Manager KATERINA MOSS, Communication Designer ASHLEY RAGGI, Special Projects KATHERINE REID, Donor Relations Coordinator JULISA ROBINSON, Kindergarten SAM TREPP, Middle School English & History

VICTORIA WEAN, 4th Grade

BROOKS WHITTEN, Lower School Classroom Aide















faith • knowledge • pride